

# INDIA'S LIVE EVENTS ECONOMY - A STRATEGIC GROWTH IMPERATIVE

EXPERIENCE INDIA

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25



Ministry of Information  
and Broadcasting  
Government of India

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# India's Live Events Economy

## A Strategic Growth Imperative

Whitepaper For



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Presented by

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*Coverpage designed by Mr. Sushant Waidande, Huereka Creative Consultants.*

# Foreword

It is with immense pride and optimism that I present this white paper on India's live entertainment economy—an industry now poised for unprecedented transformation and global prominence.

This white paper was developed at the request of the **Ministry of Information & Broadcasting, Government of India, and unveiled at WAVES 2025**—the creative economy forum hosted at the Jio World Convention Centre, Mumbai. The paper underscores the government's recognition of live entertainment as a vital pillar of India's cultural and economic landscape.

Over the past decade, we have witnessed a remarkable evolution. What was once a fragmented, brand-led market has rapidly matured into a thriving ecosystem shaped by original content IPs, artist-led touring formats, experiential innovation, and a new generation of digitally empowered audiences. India is no longer just an emerging stop on the global touring map—it is now a destination capable of producing and exporting world-class experiences.

At EVENTFAQS Media, we have had the privilege of participating in and catalysing this journey—documenting its milestones, enabling partnerships, and nurturing dialogue between creators, promoters, and policymakers. We firmly believe that live entertainment is not a side note to India's creative economy—it is a strategic lever that stimulates employment, revitalises cities, boosts tourism, inspires youth, and strengthens India's global soft power.

However, ambition alone will not suffice. True global leadership requires structural support. As this paper outlines, India's next phase of growth in this space must be driven by intentional public-private collaboration, enabling policies, purpose-built infrastructure, and institutional recognition of the sector's contribution to GDP and job creation. Every concert, festival, or touring production is not just a show—it is a catalyst for jobs, local enterprise, cultural pride, and international visibility.

This white paper is both a reflection of how far we've come and a call to action for what lies ahead. It offers a forward-looking blueprint for all stakeholders—government, private sector, investors, artists, and institutions—to co-create a future where India is counted among the world's top five live entertainment destinations.

I extend my deepest gratitude to the Ministry of Information & Broadcasting for commissioning this important initiative, to Shri Prithul Kumar for his continued encouragement, and to the many contributors—artists, promoters, researchers, and visionaries—whose insights have shaped this effort. Together, we can unlock the full potential of India's live entertainment economy and chart a new era of creative and economic leadership.

**Deepak Choudhary**

*Founder & Managing Director*

EVENTFAQS Media

# Editor's Note

India's live events economy is on the cusp of a strategic transformation. What was once viewed primarily through the lens of entertainment has grown into a multidimensional force—generating employment, accelerating urban vibrancy, stimulating cultural exchange, and catalysing economic value across allied sectors. This whitepaper, ***India's Live Events Economy: A Strategic Growth Imperative***, is a result of careful research and sectoral analysis, offering a timely perspective on the growing importance of live events as both cultural infrastructure and economic engine.

As this report illustrates, live events are not just moments in time—they are drivers of industry. From pop-up experiences in emerging cities to large-scale festivals in metro hubs, the sector has become a dynamic marketplace of ideas, innovation, and identity. Yet, despite its visible energy and economic footprint, the sector remains underserved by long-term policy frameworks, structural investment, and integrated planning.

This whitepaper seeks to reframe the conversation. It highlights both the structural bottlenecks and the extraordinary opportunities that lie ahead—particularly in a country as young, diverse, and culturally expressive as India. It advocates for a more intentional approach to how live events are supported, financed, governed, and recognised—not only as commercial ventures, but as strategic assets central to India's creative and economic future.

While shaping this work, it became increasingly evident that the sector's potential does not stem from any single institution, city, or company—it is the cumulative outcome of creativity, entrepreneurship, and collaboration across boundaries. The insights shared in these pages are meant to inform, provoke, and inspire a shift from reactive engagement to proactive strategy.

I am grateful to all those whose contributions and lived experience inform the pages that follow. May this whitepaper serve not just as a source of insight—but as a springboard for collective action and renewed imagination.

**Jagadeesh Krishnamurthy**

*Chief Editor*

EVENTFAQS Media

# Executive Summary

## India's Live Events Economy: A Strategic Growth Imperative

India's live entertainment sector is experiencing a transformative shift, transitioning from a fragmented landscape into a formalised, high-impact pillar of the nation's cultural and creative economy. Driven by robust audience demand, digital innovation, and rising global interest, the live events industry is poised to lead India's next wave of economic and cultural expansion.

The 2024–25 period marked a critical turning point, highlighted by the successful return of global icons like Coldplay, who performed sold-out concerts in Ahmedabad and Mumbai<sup>1</sup>. These shows, among Asia's most attended and technologically sophisticated, illustrated India's readiness to host world-class events, reinforcing its position as a pivotal destination on global touring routes.

## Key Trends Shaping the Sector

Event tourism has surged dramatically, with nearly half a million fans travelling between cities specifically to attend live music events, signalling the rise of a vibrant music-tourism economy<sup>2</sup>.

Premium ticketing categories such as VIP experiences, curated access zones, and luxury hospitality packages saw a year-on-year growth of over 100%<sup>3</sup>, demonstrating a maturing, experience-focused audience willing to spend significantly on premium event experiences.

Tier 2 cities — Chandigarh, Lucknow, Gandhinagar, Vadodara, Shillong, Jamshedpur, and Bidadi — experienced substantial growth in event participation, propelled by multi-city tours and regional festivals that expanded audience bases and boosted local economic activities<sup>4</sup>.

These developments reflect a dynamic shift towards a fan-centric, experience-driven economy, transcending traditional ticketing models. Indian consumers are increasingly travelling inter-state and investing substantially in hospitality, merchandise, and F&B, creating robust micro-economies around live entertainment<sup>5</sup>.

Simultaneously, strategic investments and platform consolidations have accelerated growth. Zomato's acquisition of Insider and the launch of lifestyle-oriented platforms such as District and Warner's investments in Skillbox exemplify a growing convergence of entertainment, technology, and consumer engagement<sup>6</sup>. International labels and domestic stakeholders alike are actively investing, highlighting global confidence in India's live events sector.

In 2024, India's organised live events segment expanded by 15%, generating an estimated incremental ₹13 billion in revenue<sup>7</sup>. This marks one of the highest growth rates within India's broader media and entertainment industry, second only to digital media.

## Structural Challenges to Address

However, critical structural challenges still limit the sector's full potential:

- Major Indian metros lack globally compliant, purpose-built venues for large-scale concerts and events.
- Licensing procedures remain fragmented, often requiring promoters to navigate more than ten separate permissions per event<sup>8</sup>.
- Music performance rights and associated tariffs continue to be decentralised and opaque, creating barriers for smaller promoters and venues<sup>9</sup>.
- The sector currently lacks formal classification within India's MSME or creative industry policy frameworks<sup>10</sup>.

India's cultural richness, digital readiness, and expansive audience base position it uniquely to lead globally in the live entertainment sector. With targeted policy intervention and infrastructure investment, live events can drive significant economic benefits—creating jobs, fostering tourism, spurring innovation, and enhancing international visibility.

By 2030, India aims to firmly establish itself among the world's top five live entertainment destinations, recognised not merely by the volume of events it hosts, but celebrated globally for the creativity, quality, and cultural ambition it embodies.

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# Industry Perspectives

*Public policy should focus on establishing dedicated funding streams for performing arts, similar to how tech startups receive government support. This could include tax incentives for corporate sponsorship of arts education and performance spaces, especially in tier-2 and tier-3 cities where access is limited. Be a Y-combinator for the arts. Moreover, I would love to see the emergence of a network of modern, accessible community performance spaces across diverse geographical locations in India. These wouldn't be elite venues in metropolitan centers, but rather technology-enabled, multi-purpose spaces that serve local communities while connecting them globally.*

- **Roshan Abbas, Kommune**

*India is moving from a fragmented live entertainment market to a globally competitive cultural economy, powered by demand sophistication, production excellence, and market expansion.*

*One game-changing solution is to establish a National Live Events Single-Window Clearance System — a digital platform where organizers can apply once and get all their permissions — from fire safety to noise licenses to artist visas — through a single, streamlined process, within a guaranteed timeline. This would dramatically reduce operational friction, encourage more international artists and IPs to prioritize India, unlock growth in regional cities, and lower entry barriers for new investors. It would align perfectly with India's broader ambitions — to grow tourism, strengthen cultural exports, and position India as a true global entertainment hub.*

*By enabling a fast, transparent, and nationally harmonized system for live events, we don't just help promoters — we build a future where India hosts the world's biggest tours, festivals, and cultural moments, on our own terms. Let's come together — government, industry, and talent — to build the infrastructure India needs to truly lead the global live entertainment economy. A single-window system isn't just good policy — it's the platform for India's next creative revolution.*

- **Vinit Karnik, GroupM**



*The live events ecosystem thrives on the synergy between talent, venues, promoters, and audiences. Public policy can play a catalytic role by supporting educational institutions through grants and accrediting industry-specific courses in performance arts, production, and event management. Small and mid-sized venues—critical for showcasing emerging talent—also deserve targeted assistance.*

*India's media landscape has proven effective in amplifying new voices, and digital platforms have become powerful discovery tools for artists and influencers. Rather than being restricted, such platforms should be enabled to operate within clear regulatory guidelines.*

*Looking ahead, a forward-looking ecosystem would include plug-and-play venues, economic incentives akin to those in the UK to boost music tourism, single-window systems for event clearances and music licensing, and a rising cohort of globally recognised Indian artists. Importantly, introducing SOPs and incentives for domestic manufacturing of technical equipment could end India's dependence on imports and strengthen the backbone of its live production industry.*

**- Manuj Agarwal, Eva Live**

*The emergence of regional cities as cultural hubs highlights the untapped potential of tier-2 markets in driving industry expansion and decentralizing creative opportunity. Audiences are increasingly gravitating towards immersive, multi-sensory experiences that seamlessly blend music, art, and local culture—marking a shift from passive consumption to active participation. There is also a growing appetite for both iconic legacy acts and fresh new voices. While new music continues to attract niche audiences, there remains a strong emotional pull toward artists whose work has defined music listening habits over decades—underscoring the value of familiarity in the festival-going experience.*

*Alongside these shifts, a heightened emphasis on production quality is transforming how live events are experienced, with world-class stagecraft and technical execution becoming essential to audience satisfaction. To sustain this momentum, a streamlined regulatory environment is essential. Introducing a single-window clearance system for live event permissions and licenses would reduce friction, foster innovation, and allow a broader set of creative entrepreneurs to thrive. As recent successes have shown, culturally resonant events can be powerful engines for local economies, tourism, and international recognition—provided they are supported with thoughtful policy and enabling infrastructure.*

**- Jason Manners, Rockski EMG**

*Consumer preferences and interests have also evolved sizably over the past few years, but the sense of belonging that is so innate to the nature of human-beings through social interaction, connection and community remains strong. Fans in India are deeply invested in music and in the artists they love, not just streaming their songs but following their journeys, engaging with their stories and showing up in overwhelming numbers when they get the chance to experience them live. This passion has created a powerful ripple effect, making India an unmissable market for international talent. India is no longer a wildcard on the touring circuit but a permanent hotspot and we're excited to play a role in shaping this new era of live entertainment.*

*We have been working with both regulatory authorities as also stakeholders across the value chain to resolve some of the challenges both at the state and central levels and while we have a long way to go to make the ecosystem extremely ideal for live entertainment, it would be more than fair to say the work has already begun and is well underway, paving the way for some of these experiences to make their way to India over the past 5+ years.*

**- Owen Roncon, Chief of Business - Live Events, BookMyShow**

*India's live events market in FY25 is being shaped by several key trends. A primary driver is the enthusiastic participation of a young and digitally connected population, with online platforms playing a pivotal role in ticket sales, especially in major urban centers. Interestingly, while metropolitan areas continue to show a strong appetite for live experiences, Tier 1 and Tier 2 cities are increasingly embracing performances by a diverse range of artists, including international, national, and local ones.*

*Beyond the increasing demand in newer markets, the very nature of where live experiences are hosted is also expanding. Complementing traditional venues like the newly developed Nita Mukesh Ambani Cultural Centre (NMACC) in Mumbai and the Narendra Modi Stadium in Ahmedabad, a grassroots movement is seeing local spaces, such as cafes, transform into intimate live experience venues, inspired by global trends.*

*Looking ahead, while the Indian live events market holds immense potential, addressing infrastructure and policy gaps, such as the availability of suitable venues, transportation networks, and regulatory frameworks, will be crucial for sustained growth, particularly in regional markets.*

**- District by Zomato**

*India's live entertainment industry is undergoing a tremendous transformation, fueled by major structural shifts that are aligning it with global standards. First, infrastructure development is accelerating, making India increasingly ready for large-scale international performances. Landmark moments, such as Coldplay's record-breaking shows in Ahmedabad in January this year, underscore how India is now at the forefront of the global live music economy. Second, there is a dramatic evolution in audience behavior. Indian fans today are deeply engaged, informed, and eager for both international and homegrown talent, reflecting a broader cultural confidence. Finally, the quality of production and event management has seen a sharp uplift, meeting global expectations and enhancing the overall fan experience. While the scaling-up is already underway, it needs to be further accelerated to fully meet the surging demand and unlock India's full potential as a live entertainment hub.*

*A crucial catalyst for accelerating India's live entertainment sector would be a focused investment in education and skilling initiatives across the ecosystem. Building a highly trained talent pool—across production, event management, technical services, logistics, and artist management—will be key to delivering world-class experiences consistently. While India has proven it can host major global events successfully, scaling this success sustainably requires a deeper and broader skill base. Targeted programs to upskill existing talent and groom new professionals will not only make India plug-and-play ready for international performers but also position it as a global center for live entertainment expertise. Building on recommendations from FICCI's G20 Cultural Trackers on Creative Economy, which were submitted to the Ministry of Culture, a parallel priority lies in strengthening arts education as a foundational pillar for the sector's long-term growth. Enhancing teacher training and investing in pedagogical innovation will ensure that India nurtures not only skilled professionals and cultural leaders essential for driving the live entertainment industry's growth and global competitiveness. If the right skilling frameworks are put in place, India could well become one of the most competitive and attractive live entertainment markets worldwide.*

- **Asad Lalljee, Essar Group | Avid Learning | Royal Opera House, Mumbai | FICCI Tourism & Culture Committee**

*Over the last few years, there has been a significant shift in the way consumers are willing to invest in live experiences. Building on this shift, several structural improvements are essential to unlock the next phase of growth in India's live events sector: For producers, the most pressing need is a single-window licensing system and faster turnaround times for approvals. Incentivizing concerts that support social causes or feature socially conscious artists through lower taxation can further align industry goals with broader societal impact. For venues, both new and existing, financial subsidies and simplified approval processes are critical. These measures will not only encourage the development of new infrastructure but also help upgrade aging venues to meet evolving audience and production standards.*

- **Balakrishnan B, NESCO**

# 1. Introduction: A Nation on Stage

## 1.1 India at a Pivotal Juncture

India is at a pivotal juncture in its cultural and economic development. As the world's most populous nation with over 1.4 billion people<sup>1</sup>, and more than 65% of its population below the age of 35<sup>2</sup>, India possesses the scale, youth capital, and digital adoption levels to emerge as a global powerhouse for live entertainment. Amid rising audience demand and growing international interest, the live events sector stands at a promising juncture—poised for growth with the opportunity to be more fully integrated into formal policy discourse through cohesive regulation, strategic investment frameworks, and clear industry classification.

## 1.2 The Global Rise of Live Entertainment

Globally, the live entertainment industry is one of the fastest-growing segments of the creative economy. According to PwC's Global Entertainment & Media Outlook 2023–2027<sup>3</sup>, live music alone is projected to generate US\$33.8 billion by 2027, driven by a post-pandemic surge in consumer spending on in-person experiences. Nations like the USA, UK, UAE, Singapore, and South Korea have actively invested in this sector—not just as a form of entertainment, but as a driver of urban revitalisation, tourism, job creation, and soft power.

### 1.2.1 Case Studies

In the UAE, for instance, the Dubai Calendar initiative positions events as a core pillar of the emirate's tourism strategy, contributing to its goal of attracting 40 million visitors annually by 2031<sup>4</sup>. The UK's live music industry was valued at £5.2 billion in 2022<sup>5</sup>, supported by tax incentives, music export programs, and licensing reforms. Singapore's Marina Bay district, anchored by venues like The Star Theatre and Marina Bay Sands Expo, demonstrates how integrated cultural infrastructure can enable sustained global touring and festival activity<sup>6</sup>.

## 1.3 India's Structural Opportunity

By contrast, India—despite being the fifth-largest economy in the world<sup>7</sup>, and a prolific exporter of talent, music, and cultural formats—lacks a central framework to support its domestic live entertainment ecosystem.

### 1.3.1 Key Strengths

- **Media & Entertainment Sector Size:** India's M&E industry grew to ₹2.5 trillion (US\$29.4 billion) in 2024<sup>8</sup>, with live events contributing significantly to experiential revenue streams.

- **Digital Enablement:** With over 880 million internet users<sup>9</sup> and some of the highest mobile data consumption globally, India has leapfrogged into a mobile-first, content-driven economy—enabling mass-scale digital discovery, fan engagement, and ticket sales.
- **Cultural Density:** With over 22 scheduled languages<sup>10</sup>, thousands of traditional and contemporary art forms, and a thriving independent music ecosystem, India offers unparalleled diversity for live content creation and regional programming.
- **Tourism Integration:** The Ministry of Tourism has identified cultural and experiential tourism as priority areas<sup>11</sup>, with event-based tourism emerging as a strategic lever to boost regional economies.

## 1.4 Why India is Poised — to Lead

Metric	India	Global Benchmark
Market Size	₹20,861 Cr <sup>12</sup>	USA: US\$12.8B / UK: £5.2B / UAE: AED 3.8B
Growth Rate	15% YoY <sup>13</sup>	Global Avg: 8–10%
Venue Count (10K+ capacity)	<10	UK: 40+ / UAE: Coca-Cola Arena & Etihad Arena
Avg. Ticket (VIP)	₹7,500–₹25,000	US\$100–350
Licensing	Multi-agency, no central system	UK: Safety Cert. + Local License / UAE: Single-window DCT

## 1.5 Evolution of the Indian Live Events Sector

The Indian live events sector has evolved significantly in the past decade. From its origins in brand activations, mall events, and niche festivals, the sector has now matured into a vibrant, multi-format ecosystem that includes:

- International artist tours (e.g., Coldplay, Ed Sheeran, Bryan Adams)
- Large-scale Indian concerts (e.g., Arijit Singh, Anirudh, Yuvan Shankar Raja)
- Ticketed festivals and IPs (e.g., Lollapalooza India, NH7 Weekender)
- Regional tours and format-driven shows (e.g., Diljit Dosanjh's Dil-Luminati Tour)
- Cultural showcases aligned with G20 and state-led programming

In 2024 alone, the organized segment of the live events industry was valued at ₹20,861 crore<sup>11</sup>, with a 15% year-on-year growth, outperforming traditional verticals like television and print. EY estimates that ticketed music events alone contributed over ₹13 billion in incremental revenue<sup>12</sup>, a marked rise from the brand-funded model that dominated the previous decade.

### 1.5.1 Shifts in Audience Behaviour

- Industry surveys show that over 70% of Gen Z and millennials in Tier 1 cities attended at least one ticketed live event in the past year<sup>16</sup>.
- The average ticket price for general access at marquee events (e.g., Coldplay, Lollapalooza) ranged between ₹1,500 and ₹3,500, with premium tiers extending to ₹15,000–₹25,000.
- A new class of “event tourists” has emerged, with fans travelling across states to attend concerts and festivals, boosting regional hospitality and F&B economies<sup>17</sup>.

## 1.6 Market Maturity Meets Structural Gaps

This growing market maturity, however, stands in stark contrast with the challenges in infrastructure and policy frameworks:

- India has fewer than 10 purpose-built concert venues capable of hosting 10,000+ audiences in metro cities—and virtually none in Tier 2 markets.
- Event permissions require navigating 10–15 departments in each city, with timelines ranging from 7 to 30+ days<sup>18</sup>.
- Music licensing remains fragmented across multiple bodies (IPRS, PPL, RMPL, Novex), often leading to compliance ambiguity and legal disputes<sup>19</sup>.
- The sector lacks formal recognition under MSME, cultural industries, or entertainment tax frameworks<sup>20</sup>.

Despite these constraints, the sector continues to generate employment across the value chain—from artist managers and production crews to technicians, food vendors, designers, and security personnel. A robust policy ecosystem could amplify these outcomes exponentially.

## 1.7 The New Indian Fan: Young, Mobile, and Experience-Hungry

Insight	Data
Age Group	18–34
Digital Access	564 Million
% Who Attended Ticketed Events	~70% (Tier 1)
Avg. Spend – GA	₹1,000–₹3,500
Avg. Spend – VIP	₹7,500–₹25,000+
Booking Behavior	3–4 week advance bookings
Event Tourists	20–30% cross-state attendees

## 1.8 Event Tourism: The Multiplier Effect of Live Entertainment

Ripple Effect	Evidence
Hotel Occupancy	60–80% spike during major events
Travel Bookings	+15–20% IRCTC and airline spikes
Local F&B	+25–40% footfall near venues
Employment	2,000–5,000 temp jobs per large event
Spillover Spend	₹25–40 Cr injected per major event
Destination Branding	Cities like Jaipur, Mumbai, Goa gain global image via festivals

## 1.9 A Call for Institutional Engagement

India has the audience scale, creative capital, and digital backbone to lead the next global wave of live entertainment. What it requires now is institutional engagement:

- Recognition of live events as a formal component of the creative economy
- Investment in venue infrastructure and capacity-building
- Implementation of single-window licensing systems at the state and city levels
- Centralised digital music licensing and royalty systems
- Inclusion in national skilling missions and MSME incentives



By formally acknowledging live events as a strategic cultural and economic asset, India can unlock a new engine of growth—driving youth employment, soft power, tourism, and regional development.

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## **2. India's Live Events Landscape: Structure, Scope & Segmentation**

### **2.1 Evolving Ecosystem**

India's live events sector has evolved into a complex ecosystem spanning multiple content formats, audience cohorts, and monetization models. From marquee concerts in urban stadiums to regional artist-led IPs, the industry's structure reflects both formal and informal elements, shaped by local cultures, technology adoption, and funding availability.

This section delineates the sector by format, assesses its formalization levels, identifies key stakeholder roles across the value chain, and explains how revenues are structured in different event models. By doing so, it builds a foundation for understanding the regulatory, financial, and infrastructural needs discussed later in the paper.

### **2.2 Sector Segmentation: Key Formats of Live Events**

India's live entertainment economy can be broadly divided into five interrelated categories based on purpose, format, and funding source. Each category contributes uniquely to the cultural economy, though they differ in revenue structure, formalization level, and policy relevance.

#### **2.2.1 Ticketed Entertainment**

This is the most visible and monetizable segment of the live events sector. It includes concerts, stand-up comedy shows, theatre productions, spoken word performances, and curated storytelling events that rely on direct audience payments through ticketing platforms. In recent years, international acts (e.g., Coldplay, Bryan Adams, Ed Sheeran) have drawn over 100,000+ attendees per tour, while Indian performers like Arijit Singh, Anirudh, and Yuvan Shankar Raja regularly sell out large-capacity venues.

These formats are increasingly data-driven, with tiered ticket pricing, early bird discounts, and VIP experiences integrated into their financial planning.

#### **2.2.2 Proprietary Intellectual Properties (IPs)**

These are original live content formats owned or licensed by individuals, agencies, or media companies. They typically operate across multiple editions and cities and include festivals (e.g., Lollapalooza India, NH7 Weekender), beverage-focused experiences (e.g., India Cocktail Week), touring productions (e.g., Diljit Dosanjh's Dil-Luminati), and curated theme events (e.g., Prithvi Theatre Festival).

### 2.2.3 Brand Activations / BTL Experiences

This segment includes on-ground experiences funded entirely by brands, often with no ticketing revenue. These range from mall activations and pop-up experiences to influencer-led showcases and immersive brand launches.

### 2.2.4 Government and Public Events

State-sponsored and civic events include Republic Day celebrations, cultural diplomacy programs under G20, and state-hosted concerts. These events contribute significantly to nation branding and soft power, though they are largely project-based.

### 2.2.5 Personal Celebrations

High-budget social events such as destination weddings and milestone birthdays that incorporate live entertainment. These fall outside the formal entertainment economy and are excluded from this paper's scope.

## 2.3 Organized vs. Unorganized Sector Composition

India's live events economy exists across a formal–informal spectrum:

- **Organized segment:** Includes entities operating with digital ticketing, GST compliance, production insurance, and structured contracts.
- **Unorganized segment:** Includes freelance-led events, rural touring circuits, and small-town artist shows often lacking compliance mechanisms.

According to EY estimates, the organized live events sector was valued at ₹20,861 crore in 2024, while the broader live events economy (including weddings and religious festivals) was estimated at over ₹1.28 lakh crore.

## 2.4 Stakeholders Across the Value Chain

The live events sector operates through an intricate value chain involving creative, logistical, financial, and regulatory participants.

### 2.4.1 IP Owners & Promoters

Visionaries and investors behind an event or festival, creating concepts, structuring formats, and managing financial risk.

### 2.4.2 Talent & Artist Managers

Manage artists' schedules, fees, promotional activities, and technical requirements.

### **2.4.3 Production Vendors**

Provide stage design, lighting, sound engineering, and safety protocols.

### **2.4.4 Ticketing & Technology Platforms**

Manage ticket sales, access control, CRM, event discovery, and marketing automation.

### **2.4.5 Venue Operators**

Manage stadiums, auditoriums, and convention centres, handling security, permissions, and logistics.

### **2.4.6 Sponsors & Brand Partners**

Fund event visibility in return for access to targeted audiences.

### **2.4.7 Audience & Fan Communities**

Actively influence event programming, co-create content, and drive viral engagement.

## **2.5 Revenue Architecture and Monetization Models**

The live entertainment sector's revenue structure has evolved significantly:

<b>Revenue Stream</b>	<b>Description &amp; Trend</b>
Ticket Sales	60–80% of revenue; enabled by tiered pricing and VIP zones
Brand Sponsorship	Strategic integrations now preferred over pure logo placements
F&B and Merchandise	High-margin revenue at festivals and concerts
IP Licensing / Franchising	Formats licensed to regional or global partners
Streaming & Content Syndication	Growing brand and content revenue via OTT streaming
On-Ground Activations	Immersive brand experiences and influencer-driven engagement

## 2.6 Audience Segmentation by City Tier

India's live entertainment audience has transformed from metro-centric to a multi-tiered national base:

Metric	Tier 1 Cities	Tier 2/3 Cities
Audience Age Range	18–34	18–30
Digital Ticketing Penetration	80%+	60–70%
Preferred Content Types	Global music, premium festivals	Regional music, artist-led shows
Ticket Pricing Sensitivity	₹1,500–₹3,500 GA; ₹10,000+ VIP	₹500–₹1,000 GA
Event Discovery Method	Social media, artist platforms	Peer networks, influencers
Event Tourism Participation	High	Moderate
Venue Infrastructure	Stadiums, purpose-built venues	Grounds, campuses
Sponsorship Integration	Premium brands	Local brands
Audience Volume Potential	5,000–60,000+	1,000–8,000
Cultural Alignment	Cosmopolitan	Language-specific, traditional
Market Maturity	Highly developed	Emerging with high loyalty

## 2.7 The Rise of Ticketed Formats vs. Brand-Dependent Models

India's live events sector has shifted from a brand-dependent ecosystem to a ticket-driven economic model:

### 2.7.1 Legacy Model: Brand-Led, Limited Scale

Events were previously dependent on brand funding, with free passes driving turnout. Content and scale were constrained by marketing budgets.

## 2.7.2 Emergence of Ticket-First Models

Post-pandemic, digital maturity, content IP development, tiered pricing, and fan communities have driven a decisive move towards direct-to-consumer monetization.

Model	Pre-2020 (Brand-Led)	2024–2025 (Ticket-Led)
Ticket Revenue Share	10–30%	50–70%
Brand Sponsorship	60–80%	20–40%
Ancillary Revenue	Minimal	10–15% (F&B, merch, VIP)
Audience Value Focus	Reach / Impressions	Engagement / Lifetime Value
Event Cadence	Annual / Project-Based	Scalable / Multi-City Tours

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### Footnotes

1. *EY-FICCI Media & Entertainment Report, EY, 2024.*
2. *Global Entertainment & Media Outlook, PwC, 2023.*
3. *KPMG India Audience Insights Report, KPMG, 2024.*
4. *Internet and Mobile Association of India (IAMAI) Digital Report, 2024.*
5. *Tourism Sector Development Strategy, Ministry of Tourism, Government of India, 2023.*
6. *Live Events Market Analysis, Deloitte India, 2024.*

## 3. Performance Snapshot: 2024–2025 in Review

### 3.1 Defining a New Era for Indian Live Entertainment

The period between early 2024 and mid-2025 marked a profound evolution in India's live entertainment industry—not merely in scale and volume, but in the very structure, expectations, and cultural impact of live events. These 18 months witnessed a defining shift: from sporadic large-scale concerts in metros to a sustained, pan-India live touring economy supported by structured ticketing, premium fan engagement, and increasingly high production benchmarks.

What was once a market dominated by brand-led formats and metro-only spectacles has now expanded into a multi-tiered, multi-genre circuit—capable of hosting global superstars, exporting Indian artists across borders, and creating self-sustaining proprietary IPs that thrive on fan-driven demand. It was a year that fundamentally proved that India is no longer an “emerging” live market—but an active and ambitious player in the global touring ecosystem.

### 3.2 Global Acts, Indian Audiences: International Tours Reignite the Market

The defining cultural moment of 2025 was the return of Coldplay to India—not as a novelty, but as a global act investing in India as a full-fledged tour destination. The band performed two sold-out shows in Ahmedabad and Mumbai, with over 222,000 attendees in Ahmedabad alone<sup>1</sup>, supported by elaborate stage builds, immersive lighting systems, and sustainability messaging tailored to Indian fans. The Mumbai concert, held at DY Patil Stadium, was widely reported as one of the best-attended and most seamless concerts in Asia that year<sup>2</sup>.

Ticket prices ranged from ₹3,500 for general access to over ₹25,000 for VIP experience tiers, and hospitality packages reportedly crossed ₹1 lakh per guest<sup>3</sup>.

Ed Sheeran became one of the rare global artists to tour India in consecutive years, performing in Mumbai in 2024 as part of his Mathematics Tour, and returning in 2025 for an expanded engagement<sup>4</sup>. His ability to draw repeat crowds and media buzz reflected a mature, loyal, and digitally engaged Indian fan base<sup>5</sup>.

Dua Lipa introduced a new template for cultural events with social impact. Her “Feeding India” benefit concert in Mumbai (2024), executed in partnership with a local hunger-relief NGO, successfully blended global pop, youth fandom, and purpose-driven engagement, drawing over 15,000 attendees<sup>6</sup>.

Bryan Adams' seven-city India tour across metros and emerging markets brought over 150,000 fans together<sup>7</sup>, marking one of the widest international circuits ever attempted in the country.

### 3.3 Indian Stars Take Center Stage: The Rise of Domestic Touring IPs

While international acts drove headlines, it was the Indian artist ecosystem that brought consistency and reach to the live calendar. The past year marked a significant evolution in how domestic artists build, scale, and monetize their own touring IPs.

Punjabi superstar Diljit Dosanjh's Dil-Luminati Tour redefined the viability of regional music as a large-scale product. Touring cities from Mumbai to Jaipur to Ludhiana, and with overseas legs in Canada and the UK, Diljit built a truly global experience rooted in Punjabi identity<sup>8</sup>.

Anirudh Ravichander solidified his position as a major live performer by focusing on large-format shows in key metros such as Chennai, Hyderabad, and Bengaluru<sup>9</sup>. While his touring footprint remained metro-centric during this period, the strong fan turnout and production scale set new benchmarks for regional language artists in India's live entertainment landscape.

Artists like Arijit Singh, A.R. Rahman, Yuvan Shankar Raja, and Sid Sriram continued to lead high-production concerts. Arijit's Bengaluru and Kochi shows, in particular, drew over 30,000 fans per night<sup>10</sup>.

### 3.4 The Business Shift: From Brand-Led Events to Ticket-Led IPs

The 2024–25 cycle marked a structural shift in monetization:

- Ticketing now contributes up to 60–70% of total revenue for most large-scale IPs<sup>11</sup>.
- Brands are more selective and focused on platform integration rather than one-off visibility.
- Advance booking cycles now stretch to 3–4 weeks for high-demand events.
- The D2C economy around events—loyalty clubs, fan merchandise, OTT concert specials—is expanding rapidly.

This signals the arrival of a self-sustaining event economy where promoters, artists, and platforms work symbiotically—not just to fill venues, but to build enduring content properties with long-tail monetization.



1. *Coldplay Returns to India, Rolling Stone India, 2025.*
2. *Best Concerts in Asia 2025, Billboard Asia, 2025.*
3. *Ticket Pricing Trends, Economic Times, 2025.*
4. *Ed Sheeran Mathematics Tour Review, Hindustan Times, 2025.*
5. *Indian Concertgoer Insights, KPMG India, 2025.*
6. *Dua Lipa Benefit Concert Coverage, The Hindu, 2024.*
7. *Bryan Adams India Tour Report, Live Nation India, 2025.*
8. *Diljit Dosanjh Global Tour Highlights, Times of India, 2025.*
9. *Anirudh India Tour Overview, Deccan Herald, 2025.*
10. *Arijit Singh Live Concert Records, Indian Express, 2025.*
11. *Ticket Revenue Share Trends, EY-FICCI Media Report, 2025.*

## 4. Economic & Cultural Impact of Live Events

### 4.1 Live Entertainment: A Strategic Cross-Sectoral Engine

India's live entertainment industry is rapidly transitioning from a peripheral media segment into a strategic, cross-sectoral engine of the nation's creative economy. No longer confined to ticketing or celebrity-driven spectacles, live events now operate at the intersection of employment, ancillary sector growth, tourism, urban development, soft power, and cultural identity.

This chapter explores the economic footprint and cultural influence of the live events industry across five key dimensions: job creation, ancillary output, regional economic development, soft power projection, and long-term cultural capital.

### 4.2 Labour-Intensive Sector with Long-Tail Skilling Impact

Live events are among India's most labour-intensive service industries, employing over 10 million people directly and indirectly across creative, technical, operational, and informal segments<sup>1</sup>. BookMyShow estimates that around 15,000 people were directly or indirectly employed to put together the two Coldplay shows in Ahmedabad, with over 9,000 being local hires<sup>2</sup>.

#### 4.2.1 Employment Structure

Category	Key Roles	Nature of Employment
Formal Workforce	Producers, tour managers, tech leads, venue ops, marketing, ticketing, CRM	Primarily permanent, skilled
Freelance/Gig	Artists, emcees, sound engineers, visual designers, videographers, hosts	Temporary, skilled and semi-skilled
Informal Sector	Loaders, riggers, caterers, transporters, security, janitorial, temp staff	Temporary, largely unskilled

#### 4.2.2 Employment Characteristics

- **Permanent Roles:** Found mainly in event production companies, ticketing platforms, and venue operations.

- **Temporary/Gig Roles:** Predominate during event cycles; cover artists, production crews, and hospitality teams.
- **Skill Development:** Many unskilled workers enter through ground roles and move up by learning technical and safety skills over multiple event cycles.
- **Geographic Spread:** High engagement of youth from Tier 2/3 cities, fostering skill development outside metros.

This presents a compelling case for integrating live event production into formal skilling and certification programs under NSDC or Skill India.

## 4.3 Ancillary Industry Multiplier Effect

Live events trigger significant economic ripple effects in travel, hospitality, F&B, logistics, and merchandise sectors. Industry estimates suggest that for every ₹1,000 spent on a concert ticket, an additional ₹1,500–₹2,000 is spent across secondary sectors<sup>3</sup>.

### 4.3.1 Ancillary Sector Impact

Ancillary Sector	Event-Driven Activity
Travel & Transport	Surge pricing on airlines and railways; spike in cab and chartered bus services
Hospitality	70–100% occupancy at hotels; event-linked package deals
F&B	25–40% revenue increase for restaurants and bars
Retail & Merch	Sales of merchandise, pop-ups, local brand tie-ups
Logistics & Infra	Temporary power, barricading, security deployment

Examples include Coldplay's 2025 Ahmedabad and Mumbai shows, Lollapalooza India, and Sunburn Festival<sup>4</sup>.

## 4.4 Soft Power Through Cultural Export and Inbound Recognition

Live events serve as real-time cultural exports, projecting Indian talent and attracting global attention.

### 4.4.1 Inbound Attention

Global artists like Coldplay, Ed Sheeran, Dua Lipa, Bryan Adams, and Trevor Noah increasingly include India in their tour circuits<sup>5</sup>.

#### 4.4.2 Outbound Cultural Projection

Indian artists such as Diljit Dosanjh, Arijit Singh, Anirudh, Sid Sriram, and Shreya Ghoshal headline sold-out international tours, promoting Indian languages and identity<sup>6</sup>.

#### 4.4.3 Cultural Diplomacy

Events like Jaipur Literature Festival and Kochi-Muziris Biennale elevate India's global cultural brand<sup>7</sup>. Live entertainment can be strategically embedded into India's cultural diplomacy efforts.

### 4.5 Regional Economic Development & Urban Spillovers

Large-format events are diversifying geographically into Tier 2 and Tier 3 markets.

#### 4.5.1 Key Developments

- Cities like Indore, Kochi, Chandigarh, Jaipur, Lucknow, and Surat are hosting large concerts and IPs.
- Event weekends can generate ₹5–15 crore per city through local economic activity<sup>8</sup>.
- Municipal partnerships and state tourism boards are enabling this expansion.

#### 4.5.2 Case Study: Coldplay's Concert in Ahmedabad

Coldplay's concert in Ahmedabad, produced by BookMyShow Live, was a defining moment for India's live entertainment landscape. With 222,000+ attendees across two days<sup>9</sup>, 86% of whom traveled from outside Ahmedabad, the event demonstrated India's capacity for hosting global-standard concerts.

##### Economic Impact

- **Total Impact:** ₹641 crore across multiple industries
- **Direct Impact on Ahmedabad:** ₹392 crore
- **GST Contribution:** ₹72 crore
- **Ancillary Spend:** For every ₹100 ticket spent, attendees contributed an additional ₹585 on hospitality, travel, and shopping.

##### Media and Tourism Boost

- **Media Reach:** Over 1.2 billion cumulative media impressions
- **Social Media Engagement:** 350+ million users
- **Hotel Bookings:** 1,047% increase during the event period
- **Employment:** 15,000 workers involved; 9,000 locals
- **Business Growth:** 30%+ surge in local vendor sales

The Coldplay concert cemented Ahmedabad's position as a viable venue for global acts and demonstrated how cultural events can stimulate sustainable urban economic growth.

## 4.6 Positioning Live Entertainment Within India's Creative Economy Vision

Live events today are strategic instruments of national development—combining cultural expression with tangible economic outputs.

### 4.6.1 Contribution to Creative Economy Pillars

- **Employment Generation:** High engagement across permanent, freelance, and informal sectors.
- **Tourism and Regional Development:** Surge in economic activities during event windows; positioning smaller cities as global-ready cultural destinations.
- **Content Innovation:** Development of exportable IPs such as artist tours and branded festivals.
- **Cultural Diplomacy:** Global showcase of India's diversity and creative prowess.
- **Skill Development:** On-the-job training transforming informal roles into formal vocational career paths.

### 4.6.2 Strategic Enablers Needed

- **Workforce Classification:** Formalize live event jobs under NSDC and skilling programs.
- **Infrastructure Expansion:** Build and upgrade concert-ready venues in 20–25 Tier 2/3 cities.
- **Regulatory Reforms:** Implement single-window licensing systems across states.
- **Public-Private Partnerships:** Encourage tourism boards and private players to co-create events.
- **Music Licensing Reforms:** Establish a transparent digital registry for music rights and royalties.

With these interventions, India can position its live events industry as a globally respected creative powerhouse—fueling jobs, innovation, and cultural influence across every state.

1. *Live Events Employment Impact Report, KPMG India, 2024.*
2. *Coldplay India Tour Economic Impact Study, EY-Parthenon and BookMyShow, 2025.*
3. *Ancillary Sector Multiplier Effects, Deloitte India, 2025.*
4. *Event Economy Impact Reports, PwC India, 2025.*
5. *International Artist Tours in India Overview, Billboard Asia, 2025.*
6. *Indian Artists Global Tours Report, Rolling Stone India, 2025.*
7. *Cultural Diplomacy Framework, Ministry of External Affairs, Government of India, 2025.*
8. *Regional Event Economy Report, FICCI, 2025.*
9. *Coldplay Ahmedabad Concert Impact Study, EY-Parthenon and BookMyShow, 2025.*

# 5. Infrastructure Realities: Venue Readiness and Urban Constraints

## 5.1 The Critical Role of Venue Infrastructure

The viability and scalability of live events—from concerts and festivals to performance-based IPs—are inextricably linked to venue infrastructure. While India has made notable progress in hosting large-format events in select metro cities, the country's broader venue landscape remains fragmented, underinvested, and functionally inadequate for a market of its demographic and cultural size.

This chapter presents an audit of India's venue ecosystem, draws comparisons with international benchmarks, and outlines the need for a systematic public-private investment framework to build the next generation of cultural infrastructure.

## 5.2 India's Existing Venue Landscape: Uneven and Underbuilt

India's current inventory of live event venues is heavily skewed toward a few Tier 1 metros, with very limited options for scalable events in Tier 2/3 cities. The existing venues largely fall into three categories:

Category	Examples	Typical Events	Key Limitations
Stadiums (Cricket, Football)	Wankhede (Mumbai), Narendra Modi (Ahmedabad), Eden Gardens (Kolkata)	International concerts (Coldplay, Ed Sheeran), IPL ceremonies	Built for sports, poor acoustics, limited cultural design
Convention Centres / Halls	Jio World Convention Centre, NESCO (Mumbai), BIEC (Bangalore)	Business expos, trade shows, ticketed conferences	Expensive, restrictive for large cultural shows
Auditoriums / Amphitheatres	Siri Fort (Delhi), Shanmukhananda (Mumbai), Rabindra Bhavan (Guwahati)	Classical concerts, stand-up comedy, theatre plays	Small capacity, outdated tech, rigid usage policies

Notably, India has fewer than 10 venues nationwide that can host music or performance events at a 10,000+ capacity with adequate AV and crowd control infrastructure.

## 5.3 Metro Cities vs. Tier 2 Constraints

While Mumbai, Delhi, Bengaluru, Hyderabad, and Chennai manage to host international artists and large domestic acts, they face significant retrofitting challenges. In contrast, Tier 2 and 3 cities are critically underserved, often relying on temporary builds at college grounds or open fields.

## 5.4 International Benchmarks: Models India Can Learn From

Countries that have invested in scalable venue infrastructure have witnessed direct returns through tourism, job creation, urban branding, and cultural exports.

Venue	City	Capacity	Use Case	Governance Model
Singapore Indoor Stadium	Singapore	12,000	Sports, concerts, esports	Public ownership, private operation
Coca-Cola Arena	Dubai	17,000	Multi-genre shows, global tours	PPP: Dubai Holding + AEG Ogden
The O2 Arena	London	20,000	Concerts, retail, hospitality	Private; tourism-driven branding
Mercedes-Benz Arena	Berlin	17,000	Sports, concerts, urban connectivity	Public-private urban regeneration
Qudos Bank Arena	Sydney	21,000	Olympic legacy venue, concerts	Government-funded, private management

## 5.5 The Missing Middle: Need for Modular, Mid-Size Spaces

A critical gap in India's infrastructure is the absence of mid-size venues—between 2,000 and 10,000 capacity—essential for:

- Touring IPs and regional shows
- Experimental and immersive formats
- Emerging genres like hip-hop and stand-up comedy
- Brand-led consumer events



### 5.5.1 Ideal Features for Next-Generation Venues

Feature	Importance
Built-in Acoustics	Reduces need for external sound reinforcement
Modular Seating	Flexibility for concerts, expos, conferences
Parking and Transit Access	Essential for crowd management
Digital Integration	E-ticketing, dynamic pricing, cashless F&B
Artist Hospitality	Backstage areas, green rooms, VIP lounges
Weather Protection	Year-round programming
Sustainability	Green building certifications, low energy use

## 5.6 Public-Private Partnership Models: Unlocking Capital and Scale

### 5.6.1 Key Enablers for a Viable PPP Framework

Policy Lever	Recommended Action	Impact	Global/Indian Example
Zoning Reform	Cultural Infrastructure Zones in master plans	Easier approvals, integrated tourism	Dubai's Al Quoz Creative Zone
Tax Incentives	GST rebates, tax holidays	De-risking non-metro investments	Singapore's tax incentives for cultural infrastructure
Urban Regeneration	Repurposing dead capital (e.g., old mills)	Revives real estate, cultural hubs	Battersea Power Station, London
Anchor IP Alignment	Partnering venues with recurring festivals	Ensures predictable footfall	Magnetic Fields Festival and Alsisar Mahal (India)

### 5.6.2 Examples of Successful Implementations

1. **Al Quoz Creative Zone, Dubai:** Originally an industrial warehouse district, Al Quoz was systematically re-zoned by the government to encourage the growth of arts and cultural spaces. Incentives included reduced licensing fees, subsidized rent for creative

businesses, and streamlined approval processes. Today, Al Quoz hosts art galleries, performance venues, recording studios, and coworking spaces, positioning Dubai as a serious player in the global arts economy.

2. **Battersea Power Station, London:** Once an abandoned industrial relic, Battersea was transformed through a master-planned redevelopment approach. Mixed-use zoning enabled the integration of performance spaces, event plazas, retail, residential, and office components. Key to success was a phased opening strategy, heavy investment in transit connectivity (extension of London Underground lines), and preserving heritage architecture as a branding advantage.
3. **Singapore Sports Hub:** Developed as a public-private partnership, the Sports Hub combines a national stadium, indoor arena, aquatics centre, and community sports facilities. The diversified programming—ranging from Coldplay concerts to FINA Swimming Championships—ensures year-round usage. Private partners manage operations under a 25-year agreement, balancing profitability with community access.
4. **Magnetic Fields Festival, Alsisar Mahal, India:** Demonstrating hyperlocal activation, the 17th-century Alsisar Mahal palace in Rajasthan was revived as a boutique cultural venue through an annual music and arts festival. The festival integrates local crafts, culinary experiences, and heritage architecture, creating a unique IP that drives tourism, generates local employment, and enhances cultural pride.

## 5.7 Strategic Summary

India's lack of scalable, flexible, and culturally fit venue infrastructure is a structural economic inefficiency. A National Cultural Infrastructure Framework—backed by Ministries of Culture, Housing & Urban Affairs, Tourism, and Finance—could seed the next decade of experiential growth.

Through coordinated PPP models, cities can unlock latent real estate, catalyse tourism and jobs, and brand themselves as global cultural destinations rooted in creativity, community, and commerce.

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### Footnotes

1. *Venue Infrastructure and Economic Impact Report*, PwC India, 2025.
2. *Global Best Practices in Event Infrastructure*, International Live Events Association, 2025.
3. *Urban Planning for Cultural Spaces*, UNESCO, 2024.
4. *Coldplay Ahmedabad Impact Study*, EY-Parthenon and BookMyShow, 2025.

# 6. Regulatory Environment & Licensing Challenges

## 6.1 Current Landscape: Fragmentation and Complexity

India's live entertainment industry continues to grow at a remarkable pace, but the regulatory environment presents challenges that, if addressed, could significantly enhance the sector's global competitiveness. A fragmented licensing and compliance system currently imposes operational hurdles, but it also offers opportunities for meaningful reform that can position India as a leading hub for live events.

This chapter outlines the regulatory friction points across event licensing and music rights, highlights operational risks, and proposes a forward-looking, positive framework for improvement through centralisation, simplification, and digitalisation.

## 6.2 The Multi-Agency Licensing Maze

Organising public live events in India often requires securing permissions from 10 to 15 different agencies at various administrative levels. While these controls serve public safety and urban management, there is significant potential to streamline processes to better support the industry.

Typical Permissions Required	Issuing Authorities
Public Performance License	Police / Local Licensing Authority
Loudspeaker / Sound Amplification License	Police Commissioner's Office
Entertainment Tax Clearance (if applicable)	State Tax Department
Premises NOC / Structural Stability Certificate	Fire Department / Municipal Authority
Electrical Safety Certificate	Power / Energy Department
Parking and Traffic Management	Local Traffic Police / Municipality
Public Liability Insurance	Insurance Companies (mandatory in some states)
Copyright Compliance Certificate	PPL, RMPL, IPRS, Novex

### 6.2.1 Current Challenges and Opportunities for Improvement

- Administrative processes can result in additional costs and time.
- Event planning often faces uncertainty due to last-minute approvals.
- Smaller promoters, especially in regional markets, find it difficult to navigate.
- A streamlined approach can make India significantly more attractive for domestic and international artists.

## 6.3 Music Licensing: Complexity and Redundancy

The music licensing landscape for live events is characterised by overlapping rights bodies and varying tariff structures. However, with a coordinated effort, India can simplify this environment for the benefit of all stakeholders.

Licensing Body	Rights Claimed
IPRS (Indian Performing Right Society)	Musical and literary works
PPL (Phonographic Performance Ltd.)	Sound recording rights
Novex Communications	Select repertoire (e.g., Zee, Shemaroo)
RMPL (Recorded Music Performance Ltd.)	Rights from Saregama, Tips, Venus

## 6.4 Global Comparisons: Models of Efficiency

Several global markets have successfully addressed similar challenges and can serve as useful models for India's progress.

- **Dubai:** The Department of Tourism and Commerce Marketing (DTCM) operates an online portal that issues event permits within 7 days, offering clarity and predictability.
- **Singapore:** The Infocomm Media Development Authority (IMDA) collaborates proactively with promoters to provide upfront guidance on regulatory compliance, enabling seamless event execution.

These examples demonstrate that regulatory simplicity and digital efficiency are achievable with coordinated efforts.

## 6.5 Implications for Growth and Global Positioning

India stands at a pivotal moment in its journey to establish itself as a global leader in the creative economy. The rapid growth of its live entertainment industry, coupled with the country's demographic strengths, cultural diversity, and digital readiness, positions India uniquely on the global stage. However, unlocking this potential hinges critically on addressing regulatory complexities in a forward-looking and holistic manner.

By simplifying, standardising, and digitalising regulatory processes, India can achieve several strategic outcomes:

- **Improve Ease of Doing Business for Live Entertainment:**

A transparent, predictable licensing and compliance ecosystem would reduce administrative overheads, eliminate uncertainty, and allow promoters to focus on scaling high-quality experiences. Reduced friction will lower operational costs, encourage new entrants, and foster innovation across event formats — from boutique cultural festivals to large-format international concerts.

- **Enhance India's Attractiveness to Global Touring Acts:**

Global promoters, artists, and booking agencies consistently prioritise markets with seamless licensing, venue readiness, and legal predictability. By aligning its regulatory environment with global best practices (similar to Dubai, Singapore, and Australia), India can secure a greater share of world tours, festival circuits, and artist residencies. This influx would elevate India's position on the global live entertainment map and stimulate ancillary sectors like tourism, hospitality, and aviation.

- **Empower Regional Promoters and Smaller Event Organizers:**

Streamlined licensing and music rights frameworks would significantly lower barriers to entry for regional and independent event organisers. This would democratise the industry, allowing vibrant cultural expressions from Tier 2 and 3 cities to flourish, broadening the national events calendar, and ensuring a more equitable distribution of economic benefits across geographies.

- **Build a Robust and Compliant Live Events Ecosystem Aligned with International Standards:**

Institutionalising regulatory clarity will enhance professionalism within the sector. Event organisers, rights holders, sponsors, and government authorities will be able to collaborate more effectively within a structured compliance environment. This will foster greater accountability, boost investor confidence, improve insurance coverage, and establish India as a mature, globally respected live events market.

Ultimately, regulatory reform is not simply about compliance — it is a growth catalyst. With the right interventions, India’s live entertainment sector can evolve from a fragmented industry into a powerhouse of economic, cultural, and creative influence over the next decade.

## 6.6 Recommendations: A Collaborative Path Forward

India has a unique opportunity to establish itself as a vibrant destination for live entertainment by embracing regulatory reforms:

### 6.6.1 Establish a Single Window Licensing Portal

Creating a unified, state-level Single Window Licensing Portal for live events would streamline the currently fragmented application process. Key features should include:

- **Digital Platforms for Application, Tracking, and Issuance:** A user-friendly online portal where promoters can submit a consolidated application for all necessary permissions (e.g., sound, crowd management, fire safety, structural stability) and track their progress in real time.
- **Inter-departmental Coordination and Transparency:** The platform should integrate backend systems across municipal, police, fire, tax, and cultural departments, enabling approvals without requiring physical visits or multiple submissions. Each department’s status updates should be visible to the applicant.
- **Defined Timelines to Bring Certainty to Event Planning:** Licensing processes must have clearly defined timeframes (e.g., maximum 21 days for full clearance) with escalation mechanisms in place if deadlines are missed. Predictability will empower promoters to plan investments, logistics, and marketing campaigns more confidently.

### 6.6.2 Standardise Licensing Frameworks Nationally

Harmonising licensing practices across states and cities will ensure consistency and encourage multi-city tours and regional festivals.

- **Unified Templates for Permissions:** Develop standardised formats for sound permissions, fire safety NOCs, crowd control plans, insurance certificates, and public liability insurance. A promoter organising events in multiple cities should not have to navigate different documentation styles or varying application processes.
- **Introduction of “Green Zones” for Streamlined Approvals:** Identify and designate certain pre-approved venues (such as stadiums, auditoriums, and cultural hubs) as “Green Zones,” where basic clearances (e.g., structural, fire, security) are pre-certified. For events within Green Zones, only event-specific factors (like crowd size and timing)

would need review, dramatically reducing approval timelines.

### 6.6.3 Centralise Music Licensing

A consolidated, government-verified approach to music licensing will simplify rights management for promoters and protect rights holders.

- **Launch a Unified Digital Music Rights Registry Endorsed by the Government:** Create a centralised, real-time updated database where all registered music works, along with ownership details, are accessible to event organizers.
- **Enable Simplified Event-Specific Licensing Through Automated Tools:** Organizers can upload their event setlists, and the platform can automatically generate a licensing requirement summary and cost calculation, allowing direct payment and clearance without the need for negotiating with multiple rights bodies.
- **Ensure Updated and Easily Accessible Information on Rights Ownership:** Mandatory updates by music labels, publishers, and rights organisations will guarantee that promoters are paying the correct entities, preventing duplicate payments and disputes.

### 6.6.4 Encourage Compliance Through Positive Incentives

Beyond enforcement, promoting voluntary compliance through tangible benefits will encourage wider adherence to licensing norms.

- **Offer Reduced Entertainment Tax Rates for Fully Compliant Events:** Events that obtain all licenses through the single window system and maintain post-event reporting standards can qualify for lower GST or entertainment tax rates, improving profitability.
- **Provide Preferential Access to Government-Run Venues:** Give compliant promoters early access or discounted rates to premium government-managed venues such as convention centres, auditoriums, and stadiums.
- **Facilitate Co-Marketing Opportunities with State Tourism Boards for Compliant IPs:** Tourism departments can support compliant festivals and tours with digital campaigns, inclusion in tourism calendars, and co-branded promotions, boosting both event visibility and destination branding.

By implementing these reforms, India can create a more promoter-friendly, artist-friendly, and globally competitive live entertainment ecosystem—fueling creativity, tourism, and economic growth across regions.

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#### Footnotes

1. *Regulatory Challenges in India's Event Industry*, EY-FICCI Report, 2025.
2. *Global Event Licensing Best Practices*, International Live Events Association, 2025.
3. *Music Licensing in India: Barriers and Reforms*, KPMG India, 2025.
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5. *Singapore IMDA Artist and Event Support Policies*, 2025.



# 7. Content-Driven Growth: Proprietary IPs and Regional Touring Ecosystems

## 7.1 The Creative Inflection Point

India's live events industry is undergoing a remarkable creative transformation, fuelled by a new wave of original, content-first event formats and regional artist-led touring models. Proprietary live IPs—ranging from literary gatherings to music festivals—are becoming structured, scalable cultural properties. Simultaneously, regional artists are building pan-India and international touring ecosystems that transcend linguistic and geographic boundaries.

Together, these forces are reshaping the economic and cultural structure of India's live entertainment sector, fostering repeatable revenue models, community-driven storytelling, and dynamic city-to-city creative circuits.

## 7.2 The Emergence of Proprietary Live IPs

Unlike earlier brand-driven event formats, the new generation of Indian event IPs is audience-first, experience-focused, and built for scale.

### 7.2.1 Characteristics of Proprietary IPs

- Thematic focus with high cultural resonance
- Scalability across cities or countries
- Consistent audience-driven revenue via ticketing or merchandise
- High brand recall and multi-year partnership potential
- Distinct creative voice and curatorial identity

### 7.2.2 Leading Proprietary IP Highlights

- **Lollapalooza India:** 70,000+ attendees (2025 edition), global and Indian artists, 20+ brand partners, known for genre fluidity and urban fan experience.
- **Jaipur Literature Festival (JLF):** 200,000+ annual attendees at flagship edition; global editions in London, Adelaide, Colorado; partnerships with embassies, universities, and brands.
- **Spoken Fest:** Touring editions across Mumbai, Delhi, Bangalore; blends literature, music, open mics; creator-first ethos.
- **India Cocktail Week:** Hosted in Delhi, Mumbai, Bangalore; blends nightlife and lifestyle education; premium urban trendsetter.
- **NH7 Weekender:** Multi-city model; synonymous with India's indie music culture; pioneered destination festivals.

- **Sunburn Festival:** India's largest EDM festival; arena and flagship editions; merged entertainment with tourism and nightlife economy.
- **Shillong Cherry Blossom Festival:** Regional-first IP supported by government; boosts tourism and showcases North East Indian culture.

## 7.3 The Rise of Regional Artists Touring Across India

Regional music artists are redefining market access, building large-scale touring models rooted in language, identity, and pan-Indian appeal.

### 7.3.1 Key Characteristics

- **Cross-State Appeal:** Punjabi, Tamil, Telugu, and Bengali artists touring beyond native-language states.
- **Multilingual Fan Engagement:** Sets blending Hindi, English, and regional languages.
- **Event Tourism by Fan Communities:** Cross-city travel for concerts akin to global fan ecosystems.
- **Diaspora and Streaming Fuel:** Platforms like YouTube, Spotify, and Wynk enabling discovery and ticket conversion.

### 7.3.2 Leading Artist Touring Highlights

- **Diljit Dosanjh – Dil-Luminati Tour (2024–25):** Pan-India arena tour; 10,000–25,000 attendees per city; high-production; multilingual engagement.
- **Anirudh Ravichander – Hukum World Tour (2023–24):** Global arena tour; cities across North America, UK, India; cinematic storytelling and bilingual sets.
- **Sid Sriram – Live in Concert (2023–24):** Cross-demographic appeal; blends Carnatic, R&B, indie influences.
- **Shreya Ghoshal – Symphony Tours:** Multilingual heritage tours; sustained international demand; high VIP engagement.

## 7.4 Scaling Culture Through Content and Community

The convergence of proprietary IP creation and regional touring ecosystems signals a decentralised, diversified, and demand-driven future for India's live entertainment sector.

- Festivals like Lollapalooza India, NH7 Weekender, and India Cocktail Week demonstrate the power of content-first event IPs.
- Artists like Diljit Dosanjh, Anirudh Ravichander, Sid Sriram, and Shreya Ghoshal exemplify how regional identity scales nationally and globally.

With strategic support in capital, policy, and infrastructure, these forces can anchor India's rise as a top-five global live entertainment market—powered by content that is proudly Indian, globally resonant, and economically robust.

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#### Footnotes

1. *Proprietary IP Growth in India's Event Economy, FICCI Frames Report, 2025.*
2. *Touring Trends in Indian Regional Music, Spotify Insights, 2025.*
3. *India's Music Festival Evolution, Rolling Stone India, 2025.*
4. *Regional Artist Impact on Event Tourism, KPMG Entertainment Sector Outlook, 2025.*

## 8. Technology, Ticketing & the Direct-to-Fan Economy

### 8.1 Technology as a Strategic Growth Engine

Technology has evolved from being a mere enabler to a cornerstone of growth in India's live entertainment sector. Every phase of the event lifecycle—from discovery to purchase, engagement to monetization—is now being reshaped by digital infrastructure, data intelligence, and platform convergence. Central to this evolution is the shift toward a direct-to-fan (D2F) economy, granting artists and IP owners greater control over audiences, insights, and revenue streams.

### 8.2 The Evolution of Ticketing Platforms

Ticketing in India has transformed dramatically:

- **Dynamic Pricing:** Platforms now adjust ticket rates based on demand, timing, and seating categories.
- **Real-Time Inventory Management:** Streamlining seat allocation and ticket availability.
- **CRM and Marketing Integrations:** Linking ticketing to engagement and remarketing campaigns.

#### 8.2.1 Key Players

- **BookMyShow:** Market leader with over ₹1,396 crore in FY24 revenue; end-to-end services from ticketing to event execution.
- **Skillbox:** Niche platform focusing on indie music and culture; integrates content hosting and artist services.
- **District by Zomato:** Convergence of dining, nightlife, and event discovery, indicating a lifestyle-oriented platform model.

### 8.3 CRM, Fan Engagement, and Marketing Automation

CRM systems are becoming essential infrastructure for promoters and artist managers:

- **Audience Segmentation:** Email and WhatsApp-based campaigns.
- **Fan Loyalty Programs:** Discounts, early access, exclusive content.
- **Referral Models:** Using micro-influencers and peer networks.

Platforms like Townscript, Skillbox, and Paytm Insider offer dashboards that track buyer behavior, city-level conversions, and retargeting metrics—allowing event producers to build long-term audience equity.

## 8.4 Digital Extensions: Livestreams, Content, and Immersive Tech

### 8.4.1 Livestreaming as a Parallel Access Economy

- **Case Study:** Coldplay's Ahmedabad concert (January 2025) was livestreamed on JioHotstar, attracting millions.
- **Brand Sponsorships:** Digital streams as co-branded assets.
- **Micro-payments:** Via platforms like YouTube SuperChat and Patreon.

### 8.4.2 Post-Event Content Pipelines

- Recap videos and aftermovies
- Behind-the-scenes documentaries
- Creator collaborations and exclusive performance drops

These assets fuel continued engagement on Instagram Reels, YouTube Shorts, and Spotify, while opening OTT syndication possibilities.

### 8.4.3 Immersive Technologies

- **Augmented Reality (AR):** Filters and fan experiences at venues.
- **Virtual Reality (VR):** Green room walkthroughs and 360° concert views.
- **Metaverse Pilots:** Virtual concerts and album launches, inspired by global cases like Travis Scott's Fortnite event.

## 8.5 Strategic Value of the Digital Shift

Digital extensions and D2F models allow promoters and artists to:

- Reach wider geographies beyond metros.
- Engage multiple audience segments including students, diaspora, and rural fans.
- Prolong engagement cycles—from pre-event buzz to post-event storytelling.
- Create new revenue streams via virtual tickets, fan clubs, and exclusive content.

By embracing technology, India's live entertainment sector can build scalable, financially formalized, and globally competitive experiences—rooted in access, creativity, and community.

## Footnotes

1. *Technology Trends in Indian Live Events, KPMG Media Outlook, 2025.*
2. *Evolution of Ticketing Platforms, EY-FICCI Frames Report, 2025.*
3. *Livestreaming and Digital Fan Engagement in Asia, McKinsey Media Study, 2025.*
4. *Immersive Technologies in Entertainment, PwC Global Report, 2025.*

## 9. Global Best Practices: Infrastructure, Models, Sustainability & Policy

### 9.1 Global Frameworks for Thriving Live Entertainment Ecosystems

As India aspires to position itself among the world's top five live entertainment destinations, learning from global success stories becomes crucial. Examining frameworks from hubs like the UK, USA, UAE, Singapore, and South Korea provides actionable insights for infrastructure, policy, sustainability, and public-private collaboration that can be tailored to India's unique context.

### 9.2 Venue Infrastructure: Purpose-Built, Scalable, and City-Centric

Global leaders have invested heavily in modular, strategically located, and acoustically engineered venues that serve as economic and cultural hubs.

#### 9.2.1 Benchmark Examples

- **O2 Arena, London (UK):** 20,000-seat indoor venue with integrated retail, hospitality, and excellent public transport access.
- **Coca-Cola Arena, Dubai (UAE):** 17,000-capacity indoor arena developed via PPP; hosts year-round concerts, comedy, and sports.
- **Marina Bay Sands & Gardens by the Bay, Singapore:** Integrated resort and cultural hubs supporting concerts, festivals, and government events.

#### 9.2.2 Key Venue Features

- Easy loading docks and artist access
- Built-in broadcast and media facilities
- Proximity to hotels and transport nodes
- Scalable standing and seated formats

**India's Opportunity:** Build modular, mid-to-large scale venues across 20–25 cities to support both global and regional touring circuits.

### 9.3 Ownership and Operating Models: PPPs and Civic Cultural Mandates

### 9.3.1 Global Models

- **City-Run Venues (South Korea, Germany):** Managed by cultural departments; focus on public access and community programming.
- **Private Operators (USA, UK):** Operated by firms like AEG, Live Nation with diverse revenue from ticketing, F&B, VIP, and sponsorships.
- **PPP Models (UAE, Singapore):** Government provides land/capex; private sector manages content and operations.

### 9.3.2 Key Lessons

- Professionalised operations drive utilisation.
- Year-round programming ensures venue viability.
- Integration with tourism and economic policy amplifies impact.

## 9.4 Licensing and Compliance: Single-Window, Tech-Enabled

### 9.4.1 International Standards

- **Singapore:** IMDA's single event permit covers multiple compliance areas.
- **UK & USA:** Local councils issue consolidated licenses via digital platforms.
- **South Korea:** KOCCA supports event licensing and compliance guidance.

**India's Opportunity:** Implement state-level single-window digital licensing portals to streamline compliance and encourage formalisation.

## 9.5 Sustainability Protocols: From Optional to Operational

### 9.5.1 Global Practices

- **ISO 20121 Certification:** Sustainable event management (e.g., London 2012 Olympics).
- **Plastic-Free, Zero-Waste Events:** Mandated at major UK and EU festivals.
- **Low-Carbon Touring:** Initiatives by artists like Coldplay and Billie Eilish using biodiesel, solar power, and green travel incentives.

### 9.5.2 India's Path

- Pilot programs at Magnetic Fields and NH7 Weekender show readiness.
- National green certification frameworks could embed sustainability into major IPs and festivals.



## 9.6 Economic Impact: Tourism, Employment, and Urban Regeneration

### 9.6.1 Global Outcomes

- **O2 Arena, London:** £2 billion+ in annual associated economic activity.
- **Singapore F1 Weekend:** 30% hotel booking surge citywide.
- **Dubai's Coca-Cola Arena:** Anchor for year-round tourism and hospitality strategies.

### 9.6.2 India's Opportunity

- Boost regional tourism through anchor IPs and festivals.
- Create high-value jobs in tech, hospitality, and creative services.
- Revitalise urban zones via cultural zoning and creative precincts.

## 9.7 Key Takeaways for India

Area	Global Best Practice	India's Opportunity
Venue Infra	Purpose-built, tech-ready arenas	Invest in 20–25 city-level venues
Licensing	Single-window, digital	State-level compliance portals
Ownership Models	PPPs & Civic Cultural Mandates	Incentivised private development
Sustainability	ISO standards, waste bans	Mandated green protocols for major IPs
Economic Policy	Tied to tourism & employment	Integrated into cultural and MSME policy

By adopting global best practices, India can architect a future-ready, inclusive, and high-growth live entertainment sector—positioning itself as a global creative powerhouse.

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#### Footnotes

1. *Venue Infrastructure Case Studies*, AEG Global Reports, 2025.
2. *Public-Private Partnerships in Cultural Infrastructure*, McKinsey Urban Insights, 2025.
3. *Global Event Licensing Frameworks*, PwC Live Entertainment Review, 2025.
4. *Sustainable Event Management*, ISO 20121 Guidelines, 2025.
5. *Economic Impact of Live Venues*, EY Global Cities Outlook, 2025.

# **10. Policy Recommendations: Building a National Live Entertainment Framework**

## **10.1 Structural Opportunity for India's Live Entertainment Economy**

India's live entertainment sector is poised to transition from a culturally vibrant but structurally informal industry into a globally competitive economic engine. With a young demographic, rising disposable incomes, expanding digital access, and growing global interest, the sector can contribute significantly to GDP, tourism, employment, and India's soft power footprint. However, achieving this scale requires strategic policy interventions across multiple dimensions.

## **10.2 Formal Recognition: MSME / Creative Industry Classification**

### **10.2.1 Current Gap**

Despite significant economic and employment contributions, live entertainment remains outside formal industry classification. This omission limits access to government funding schemes, insurance coverages, credit lines, and export promotion initiatives that other creative sectors like film and media enjoy.

### **10.2.2 Recommendation**

- Formally classify live entertainment under the MSME framework or under the Ministry of Culture's Creative Industries classification.
- Extend eligibility to:
  - Event promoters and IP owners.
  - Venue operators.
  - Technical service providers (lighting, sound, production).
  - Artist management and booking firms.
- Enable registration of proprietary IPs (festivals, concerts, tours) as creative enterprises eligible for benefits.

### **10.2.3 Impact**

- Easier access to structured credit, venture capital, and export promotion funds.
- Eligibility for tax incentives and insurance products tailored to creative industries.
- Recognition of the sector as a key contributor to national creative economy goals.

## **10.3 Licensing Reform: Single-Window, Digital Compliance**

### **10.3.1 Current Gap**

Currently, live event organisers must navigate multiple departments to secure up to 15 permissions—creating a fragmented, time-consuming, and non-transparent licensing environment that deters investment and increases compliance risk.

### **10.3.2 Recommendation**

- Implement Single-Window Digital Licensing Portals at the state or city level.
- Define clear event categories:
  - Ticketed cultural events.
  - Public government-sponsored events.
  - Religious or political gatherings.
- Appoint a Cultural Commissioner or Nodal Agency in major urban centres to facilitate inter-departmental coordination.

### **10.3.3 Impact**

- Simplifies processes, reducing costs and administrative burden.
- Enables predictability in event planning and scaling.
- Improves compliance rates and reduces informal practices.

## **10.4 Venue Development Incentives: City and State Level Schemes**

### **10.4.1 Current Gap**

India's metro cities have few purpose-built venues for concerts and large-scale live entertainment, while Tier 2 and 3 cities are critically underserved, limiting regional expansion.

### **10.4.2 Recommendation**

- Launch special urban development schemes that:
  - Provide land grants in exchange for cultural investment.
  - Offer 10-year tax holidays or subsidised GST rates for new venue operators.
  - Incentivise modular, weather-proof, and technology-enabled venue designs.
- Activate PPPs to:
  - Transform underutilised government properties (e.g., docklands, mills) into cultural precincts.

- Establish venue management models that combine public mandates and private operational expertise.

### **10.4.3 Impact**

- Unlocks large-scale regional event markets.
- Stimulates creative-led urban regeneration.
- Encourages private sector investments in cultural infrastructure.

## **10.5 Music Licensing Reform: Centralised Rights & Transparent Tariffs**

### **10.5.1 Current Gap**

Overlapping music rights bodies and non-transparent tariff structures create compliance uncertainty, raising operating costs and legal risks.

### **10.5.2 Recommendation**

- Launch a Unified Digital Music Licensing Portal backed by the government or a neutral industry consortium.
- Enforce:
  - Mandatory public disclosure of tariff cards.
  - Transparent, event-specific licensing models based on attendance, geography, and event type.
  - Smart contracts and blockchain solutions for royalty settlements.

### **10.5.3 Impact**

- Reduces double billing and royalty disputes.
- Empowers promoters, artists, and rights holders to transact transparently.
- Promotes a more compliant and scalable live music ecosystem.

## **10.6 National Skilling Program: Event Operations, Safety & Production**

### **10.6.1 Current Gap**

Despite employing millions, the live events sector lacks a national skilling framework, leading to safety risks, uneven quality, and limited career mobility.

## 10.6.2 Recommendation

- Establish a National Skilling Program in collaboration with NSDC, Skill India, and industry bodies like EEMA and FICCI.
- Core modules should include:
  - Crowd management and emergency protocols.
  - Sound and lighting engineering.
  - Event licensing and regulatory documentation.
  - Artist management and tour logistics.
- Set up Regional Training Centres with mock stage builds and real-world event simulations.

## 10.6.3 Impact

- Elevates India's reputation for global-standard event operations.
- Creates formal employment pipelines, especially in Tier 2 and Tier 3 cities.
- Improves safety standards, boosting confidence among sponsors, insurers, and international artists.

## 10.7 Summary of Policy Priorities

Area	Current Gap	Recommended Reform	Expected Outcome
Industry Recognition	No formal classification	MSME or Creative Industry inclusion	Access to credit, grants, tax schemes
Licensing & Permissions	Fragmented and manual	Single-window digital portal	Faster approvals, fewer barriers
Venue Infrastructure	Shortage of purpose-built venues	PPP-driven venue schemes	City-wise event readiness
Music Licensing	Overlapping rights bodies, unclear tariffs	Central licensing registry and digital system	Transparency and reduced friction
Workforce & Skills	No standard skilling pathways	National certification program	Formalised workforce, better safety & efficiency

By addressing these strategic priorities, India can transform its live entertainment sector into a globally respected, economically significant, and culturally vibrant pillar of its creative economy by 2030.

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## Footnotes

1. *Live Entertainment Policy Frameworks, International Creative Industries Council, 2025.*
2. *Global Event Infrastructure Incentives, PwC Urban Development Study, 2025.*
3. *Music Licensing Best Practices, IFPI Global Report, 2025.*
4. *Workforce Skilling in Events Sector, NSDC Annual Review, 2025.*

# 11. Conclusion: A Strategic Cultural and Economic Asset

## 11.1 India's Live Entertainment Industry: More Than Just Culture

India's live entertainment sector today represents a dynamic engine of economic growth, job creation, tourism, urban revitalisation, digital innovation, and global cultural diplomacy. Over the past decade, driven by the rise of artist-led tours, immersive proprietary IPs, a maturing fanbase, and tech-enabled engagement models, India has transitioned from a sporadic live event destination to a burgeoning market of global significance.

From Coldplay's record-breaking stadium concerts to Lollapalooza India's multi-genre magnetism, from Diljit Dosanjh's pan-India arena tours to iconic homegrown IPs like NH7 Weekender and India Cocktail Week, India's ecosystem has diversified, scaled, and matured.

Yet, despite this momentum, structural bottlenecks remain: inadequate venue infrastructure, fragmented licensing systems, limited access to institutional finance, and a lack of formal policy recognition. These challenges, while significant, are surmountable with coordinated, forward-looking action.

## 11.2 A Call to Stakeholders: Co-Creating the Next Decade

Unlocking the sector's full potential will require active collaboration across stakeholders:

- **The government** must integrate live entertainment into MSME schemes, cultural policies, and city development plans.
- **The Private Sector** must invest strategically in venues, production innovation, IP development, and digital extensions.
- **Investors** must recognise live entertainment IPs and production companies as repeatable, scalable creative businesses with licensing and digital expansion potential.
- **Artists and Creators** must be equipped with tools, rights frameworks, infrastructure, and marketing platforms to independently scale regionally and globally.

This is an opportunity to reshape India's cultural economy—creating vibrant cities, youth-centric economies, digital-first IPs, and internationally competitive soft power assets.

## 11.3 Vision for 2030: India as a Top 5 Global Destination for Live Events



By 2030, India can firmly establish itself among the world's top five live entertainment markets—joining the ranks of the USA, UK, South Korea, and UAE. To achieve this vision, key strategic priorities must be pursued:

- Build 25–30 world-class, tech-ready venues across metro and Tier 2 cities.
- Implement a nationwide single-window digital licensing system.
- Develop a national skilling and safety certification programme for event operations.
- Promote regional touring circuits and creative districts.
- Launch a centralised music licensing portal ensuring transparency and compliance.
- Fund and promote homegrown IPs and regional artists on domestic and international stages.

India possesses the talent, audience demand, and digital ecosystem. A shared commitment to institution-building, creative investment, and infrastructure expansion will catalyse a global leadership position.

## 11.4 Final Thought

Live entertainment is not just about shows; it is about storytelling, identity, community, and economic resilience. It entertains, educates, employs, and empowers. It unites India across cities, languages, and generations.

Recognising live entertainment as a strategic cultural and economic asset will enable India to shape a dynamic, inclusive, and globally resonant creative economy for the next decade and beyond.

The time for India's live entertainment revolution is now.

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### Footnotes

1. *Future of Creative Economies, UNESCO Global Report, 2025.*
2. *Live Entertainment Industry Economic Impact, EY-FICCI Frames, 2025.*
3. *Youth Demographic and Urban Futures, McKinsey Global Cities Outlook, 2025.*

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Ministry of Information & Broadcasting  
Shastri Bhawan, New Delhi-110001

Date: 11/04/2025

Dear Shri Deepak Choudhary ji,

I hope you are doing well.

I am writing to follow up on our discussions regarding the **World Audio Visual and Entertainment Summit (WAVES)**, scheduled from **May 1st to May 4th, 2025**, at the **Jio Convention Centre**, Mumbai and preparation of a white paper on the LIVE Events Industry in India to be released at the summit

We understand that your organization,EVENTFAQSengages with almost all stakeholders of the Indian event industry across brands & corporations, associations and government bodies, the agency universe, venues, artistes and the entire supply chainand therefore Ministry of Information and Broadcasting looks forward to you to come up with an approach paper on India's LIVE Events industry, after having due consultations with the key stakeholders across the whole ecosystem of the Live Events Industry, such as BookMyShow, District by Zomato, EVA Live, Wizcraft, etc. along with industry associations such as EEMA, etc.

The paper should bring out broadly the following viz. the current status of the live events segment, size and distribution of organized and unorganized events, ticketed events and cultural events, the issues especially related to content and IP creation and also propose a roadmap for the growth of this industry and ways and means to take forward the concert economy in India, in line with the vision of Hon'ble Prime Minister.

Ms. Ritu Kataria, Assistant Director, PIB, Ministry of I&B (Mo:79887977447) will coordinate the report from Ministry's side.

We look forward towards this collaborationand expect that with meaningful consultations with all relevant stakeholders of this segment and EVENTFAQS experience in Indian Event Industry, youwould come out with an insightful draft white paper in consultation with the Ministry.

With warm regards,

Yours sincerely,

(Prithul Kumar)

Shri Deepak Choudhary  
EVENTFAQS